

# TEN-YEAR STATISTICS

	2011	2010	2009	2008	2007 <sup>#</sup>	2006	2005	2004	2003	2002
<b>Financial</b>										
<b>Profit and Loss Account (HK\$ million)</b>										
Turnover	33,423	29,518	18,797	17,628	10,690	9,541	9,153	8,351	7,594	7,686
Operating profit before depreciation, amortisation and variable annual payment	17,058	14,951	13,069	14,009	14,229	11,032	11,259	9,110	9,116	7,769
Depreciation and amortisation	3,206	3,120	2,992	2,944	2,752	2,688	2,695	2,512	2,402	2,470
Interest and finance charges	921	1,237	1,504	1,998	1,316	1,398	1,361	1,450	1,539	1,125
Investment property revaluation (net of deferred tax)	4,248	3,402	2,336	99	6,609	1,797	2,310	2,051	–	–
Profit	14,848	12,172	9,639	8,280	15,182	7,758	8,463	6,543	4,450	3,579
Profit attributable to equity shareholders arising from underlying businesses	10,468	8,657	7,303	8,185	8,571	5,962	6,140	4,492	4,450	3,579
Dividend proposed and declared	4,396	3,405	2,977	2,715	2,522	2,328	2,299	2,259	2,215	2,161
Earnings per share (HK\$)	2.55	2.10	1.69	1.47	2.72	1.41	1.55	1.23	0.85	0.70
<b>Balance Sheet (HK\$ million)</b>										
Total assets	197,873	181,665	176,494	159,338	155,668	120,421	113,666	106,674	102,366	101,119
Loans, other obligations and bank overdrafts	23,168	21,057	23,868	31,289	34,050	28,152	28,264	30,378	32,025	33,508
Obligations under service concession	10,724	10,749	10,625	10,656	10,685	–	–	–	–	–
Deferred income	403	605	167	156	515	1,682	3,584	4,638	5,061	6,226
Total equity attributable to equity shareholders	128,859	117,150	106,387	97,801	91,014	76,767	69,875	61,892	57,292	53,574
<b>Financial Ratios</b>										
Operating margin (%)	36.3	37.0	50.6	53.0	55.4	54.7	55.9	54.4	49.3	52.2
Operating margin (excluding railway subsidiaries outside of Hong Kong) (%)	55.2	54.9	53.5	53.0	55.4	54.7	55.9	54.4	49.3	52.2
Non-fare revenue as a percentage of turnover (excluding railway subsidiaries outside of Hong Kong) (%)	36.8	35.7	35.2	35.0	33.4	31.6	31.4	29.0	27.7	25.6
Net debt-to-equity ratio (%)	11.9	12.8	25.8	42.1	48.5	36.3	39.9	48.6	55.2	59.3
Net debt-to-equity ratio (excluding revaluation reserves) (%)	12.1	13.0	26.1	42.5	49.2	36.7	40.3	48.9	62.6	67.4
Interest cover (times)	16.4	10.5	7.1	6.0	9.0	6.7	7.6	6.1	5.6	4.5
<b>Employees</b>										
Corporate management and support departments	1,486	1,362	1,319	1,235	1,530	823	810	792	793	824
Station commercial businesses	144	144	137	125	138	82	82	67	61	62
Operations	9,244	9,026	8,789	8,708	8,937	4,521	4,600	4,669	4,730	4,836
Projects	2,109	1,794	1,365	995	942	260	242	362	398	546
Property and other businesses	1,282	1,291	1,242	1,170	1,141	832	688	660	642	618
China and international businesses	179	212	239	197	135	112	83	–	–	–
Offshore employees	6,851	6,672	7,059	1,646	1,311	733	486	5	5	5
Total	21,295	20,501	20,150	14,076	14,134	7,363	6,991	6,555	6,629	6,891

	2011	2010	2009	2008	2007 <sup>#</sup>	2006	2005	2004	2003	2002
<b>Hong Kong Transport Operations</b>										
<b>Revenue car km operated (thousand)</b>										
Domestic and Cross-boundary	254,407	253,067	247,930	245,856	128,041	115,784	114,449	114,364	112,823	103,318
Airport Express	19,603	19,833	19,643	19,891	19,956	20,077	17,122	16,081	15,227	19,467
Light Rail	10,166	9,586	8,950	8,984	755	–	–	–	–	–
<b>Total number of passengers (thousand)</b>										
Domestic Service	1,366,587	1,298,714	1,218,796	1,205,448	915,755	866,754	857,954	833,550	770,419	777,210
Cross-boundary Service	103,881	99,954	94,016	93,401	8,243	–	–	–	–	–
Airport Express	11,799	11,145	9,869	10,601	10,175	9,576	8,493	8,015	6,849	8,457
Light Rail	161,289	154,522	143,489	137,730	11,100	–	–	–	–	–
Bus	43,956	40,883	37,522	34,736	2,757	–	–	–	–	–
Intercity	3,787	3,244	2,921	3,220	285	–	–	–	–	–
<b>Average number of passengers (thousand)</b>										
Domestic Service – weekday average	3,968	3,770	3,544	3,514	2,662 <sup>§</sup>	2,523	2,497	2,403	2,240	2,261
Cross-boundary Service – daily average	285	274	258	255	– <sup>®</sup>	–	–	–	–	–
Airport Express – daily average	32	31	27	29	28	26	23	22	19	23
Light Rail – weekday average	451	433	402	385	– <sup>®</sup>	–	–	–	–	–
Bus – weekday average	126	118	107	99	– <sup>®</sup>	–	–	–	–	–
Intercity – daily average	10	9	8	9	– <sup>®</sup>	–	–	–	–	–
<b>Average passenger km travelled</b>										
Domestic and Cross-boundary	10.9	10.9	10.7	10.4	7.9	7.7	7.6	7.7	7.7	7.6
Airport Express	29.4	29.4	29.5	29.4	29.5	29.7	30.4	30.2	29.7	29.9
Light Rail	2.8	2.8	2.9	3.0	3.0	–	–	–	–	–
Bus	4.5	4.5	4.6	4.6	4.6	–	–	–	–	–
<b>Average car occupancy (number of passengers)</b>										
Domestic and Cross-boundary	63	60	57	55	58	58	57	56	53	57
Airport Express	18	17	15	16	15	14	15	15	13	13
Light Rail	45	45	46	46	45	–	–	–	–	–
<b>Proportion of franchised public transport boardings (%)</b>										
	45.4	44.3	42.6	42.0	26.7	25.0	25.2	24.8	24.3	23.5
<b>HK\$ per car km operated (Hong Kong Transport Operations)</b>										
Total revenue	45.9	43.2	40.8	40.9	47.9	48.3	48.1	45.8	43.2	46.8
Operating costs	23.1	21.5	21.5	21.2	21.6	22.1	22.8	22.3	22.5	22.9
Operating profit	22.8	21.7	19.3	19.7	26.3	26.2	25.3	23.5	20.7	23.9
<b>HK\$ per passenger carried (Hong Kong Transport Operations)</b>										
Total revenue	7.99	7.86	7.74	7.83	7.55	7.48	7.31	7.09	7.11	7.31
Operating costs	4.02	3.91	4.08	4.07	3.40	3.43	3.47	3.45	3.71	3.57
Operating profit	3.97	3.95	3.66	3.76	4.15	4.05	3.84	3.64	3.40	3.74
<b>Safety Performance</b>										
<b>Domestic, Cross-boundary and Airport Express</b>										
Number of reportable events <sup>^</sup>	1,769	1,592	1,539	1,514	989	826	748	701	641	690
Reportable events per million passengers carried <sup>^</sup>	1.19	1.13	1.16	1.16	1.05	0.94	0.86	0.83	0.82	0.88
Number of staff and contractors' staff accidents	44	46	60	42	26	23	31	25	33	24
<b>Light Rail</b>										
Number of reportable events <sup>^</sup>	164	165	146	136	6	–	–	–	–	–
Reportable events per million passengers carried <sup>^</sup>	1.02	1.07	1.02	0.99	0.54	–	–	–	–	–
Number of staff and contractors' staff accidents	7	5	11	5	0	–	–	–	–	–

# After the Rail Merger on 2 December 2007, our Domestic Service has comprised the Kwun Tong Line, Tsuen Wan Line, Island Line, Tung Chung Line, Tseung Kwan O Line, Disneyland Resort Line, as well as the East Rail Line excluding Cross-boundary Service, West Rail Line and Ma On Shan Line (which we gained after the Rail Merger). Also after the Rail Merger we gained new passenger services for the Cross-boundary Service, Light Rail, Bus and Intercity.

§ The figure includes one month's post-merger passenger numbers of East Rail Line excluding Cross-boundary, West Rail Line and Ma On Shan Line. For the full year of 2007 including pre-merger operations, comparable combined passenger for the Domestic Service (as adjusted for interchange passengers) would have been 3,364,000.

® No figure is shown as there were only 1 month's post-merger passenger numbers. For the full year of 2007 including pre-merger KCR operations, passenger numbers of the services were 252,000 for Cross-boundary Service, 377,000 for Light Rail, 92,000 for Bus and 9,000 for Intercity.

<sup>^</sup> Reportable events are occurrences affecting railway premises, plant and equipment, or directly affecting persons (with or without injuries), that are reportable to the Secretary for Transport and Housing, Government of the Hong Kong SAR under the Mass Transit Railway Regulations, ranging from suicides/attempted suicides, trespassing onto tracks, to accidents on escalators, lifts and moving paths.