TEN-YEAR STATISTICS

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Financial Consolidated Profit and Loss (in HK\$ million)										
Total revenue										
- Hong Kong transport operations	11,896	19,938	19,490	18,201	17.655	16,916	16,223	15,166	14,523	13,509
– Hong Kong station commercial businesses	3,269	6,799	6,458	5,975	5,544	5,380	4,963	4,588	3,680	3,422
– Hong Kong property rental and		.,	.,	-,	- / -	-,	,	,		- /
management businesses	5,054	5,137	5,055	4,900	4,741	4,533	4,190	3,778	3,401	3,083
- Mainland of China and international railway,										
property rental and management subsidiaries	21,428	21,085	20,877	17,194	13,562	12,582	12,627	13,246	12,786	12,411
- Other businesses	894	1,545	1,990	2,174	2,339	2,290	2,153	1,929	1,349	998
 Recurrent businesses Mainland of China property development 	42,541	54,504	53,870 60	48,444 6,996	43,841 1,348	41,701	40,156	38,707	35,739	33,423
- Total	42,541	54,504	53,930	55,440	45,189	41,701	40,156	38,707	35,739	33,423
Total EBITDA	,	5 1,5 5 1	55,555	55,110	10/102	,	10/100	50,707	00,000	557125
 Recurrent businesses 	5,194	15,351	18,843	17,677	16,947	16,260	15,478	14,399	12,895	12,124
 Hong Kong property development 	6,491	5,707	2,574	1,097	311	2,891	4,216	1,396	3,238	4,934
 Mainland of China property development 	(13)	(25)	25	2,314	366	(140)	(55)	-	-	-
– Total	11,672	21,033	21,442	21,088	17,624	19,011	19,639	15,795	16,133	17,058
Depreciation and amortisation	(5,365)	(5,237)	(4,985)	(4,855)	(4,127)	(3,849)	(3,485)	(3,372)	(3,208)	(3,206)
Variable annual payment	(238)	(2,583)	(2,305)	(1,933)	(1,787)	(1,649)	(1,472)	(1,247)	(883)	(647)
Total EBIT – Recurrent business EBIT										
EBIT										
Hong Kong transport operations	(5,408)	(591)	1,985	1,656	2,572	2,493	2,710	2,716	2,881	2,701
Hong Kong station commercial businesses	2,502	5,122	5,025	4,722	4,362	4,230	3,927	3,668	2,969	2,799
Hong Kong property rental and	_,	-,	-,	.,. ==	.,= = =	.,====	-,	-,	_,	_,
management businesses	4,185	4,264	4,225	4,082	3,912	3,650	3,427	3,092	2,764	2,490
Mainland of China and international										
railway, property rental and										
management subsidiaries	261	1,089	722	814	490	640	782	704	520	381
Other businesses	(1,670)	(2,077)	(81)	(53)	58	53	129	86	(7)	23
Project studies and business	(270)	(276)	(222)	(222)	(261)	(204)	(454)	(196)	(222)	(122)
development expenses Share of profit of associates and	(279)	(276)	(323)	(332)	(361)	(304)	(454)	(486)	(323)	(123)
joint venture	605	288	658	494	537	361	121	158	456	297
Sub-total	196	7,819	12,211	11,383	11,570	11,123	10,642	9,938	9,260	8,568
 Property development business EBIT 	6,478	5,682	2,599	3,411	675	2,751	4,161	1,396	3,238	4,934
– Total	6,674	13,501	14,810	14,794	12,245	13,874	14,803	11,334	12,498	13,502
(Loss)/profit attributable to shareholders of										
the Company arising from:	(4.494)			0.500	0.044	0.575				
- Recurrent businesses	(1,126)	4,980	9,020	8,580	8,916	8,565	8,024	7,437	6,914	6,243
 Property development businesses Underlying businesses 	5,507 4,381	5,580 10,560	2,243	1,935	530 9,446	2,329	3,547	1,163 8,600	2,704 9,618	4,225
 Investment property revaluation (loss)/gain 	(9,190)	1,372	4,745	6,314	808	2,100	4,035	4,425	3,757	5,088
- Total	(4,809)	11,932	16,008	16,829	10,254	12,994	15,606	13,025	13,375	15,556
(Loss)/profit for the year	(4,821)	12,092	16,156	16,885	10,348	13,138	15,797	13,208	13,514	15,688
(Loss)/earnings per share (in HK\$)	(0.78)	1.94	2.64	2.83	1.74	2.22	2.69	2.25	2.31	2.69
Ordinary dividend per share (in HK\$)	1.23	1.23	1.20	1.12	1.07	1.06	1.05	0.92	0.79	0.76
Ordinary dividend proposed and declared	7,602	7,574	7,359	6,728	6,317	6,207	6,116	5,335	4,575	4,396
Share price at 31 December (in HK\$)	43.35	46.05	41.20	45.80	37.70	38.40	31.80	29.35	30.50	25.15
Market capitalisation at 31 December										
(HK\$ million)	267,943	283,574	252,947	275,156	222,629	224,956	185,284	170,187	176,692	145,490
Consolidated Financial Position (in HK\$ million)										
Total assets	290,574	289,214	274,687	263,768	257,340	241,103	227,152	215,823	206,687	197,684
Loans, other obligations and bank overdrafts	50,340	39,456	40,205	42,043	39,939	20,811	20,507	24,511	23,577	23,168
Obligations under service concession Total equity attributable to shareholders	10,295	10,350	10,409	10,470	10,507	10,564	10,614	10,658	10,690	10,724
of the Company	176,788	186,606	180,447	166,304	149,461	170,055	163,325	152,557	142,904	131,907
Financial Ratios		,	100,117		,	., 0,000	100,020			101,207
EBITDA margin ⁽⁾ (in %)	12.2	28.1	35.0	36.1	38.3	38.7	38.4	37.2	36.1	36.3
EBITDA margin ⁽	12.2	20.1	35.0	50.1	20.2	30.7	50.4	57.2	50.1	50.5
(excluding Mainland of China and										
international subsidiaries) (in %)	22.1	42.0	54.5	53.5	54.0	53.3	53.1	53.4	53.6	55.6
	(1.0)	13.8	21.5	23.8	25.2	25.5	26.1	25.3	24.6	24.7
EBIT margin ^φ (in %)										
EBIT margin ^φ										
EBIT margin φ (excluding Mainland of China and										
EBIT margin [®] (excluding Mainland of China and international subsidiaries) <i>(in %)</i>	(3.2)	19.3	32.8	32.2	34.8	34.8	35.4	35.6	36.1	37.5
EBIT margin [®] (excluding Mainland of China and international subsidiaries) (<i>in %</i>) Net debt-to-equity ratio (<i>in %</i>)	(3.2) 22.5	19.3 15.4	32.8 18.1	32.2 20.6	34.8 20.2	34.8 11.3	35.4 7.6	35.6 11.8	36.1 11.0	37.5 11.6
EBIT margin [®] (excluding Mainland of China and international subsidiaries) (<i>in</i> %) Net debt-to-equity ratio (<i>in</i> %) Return on average equity attributable to										
EBIT margin [®] (excluding Mainland of China and international subsidiaries) (<i>in %</i>) Net debt-to-equity ratio (<i>in %</i>)										

♦ Excluding profit on Hong Kong property development.

 φ Excluding profit on Hong Kong property development and share of profit of associates and joint venture.

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					16.621	16 133	15 725	1/ 991	13 665	12 605	11 700
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$ \begin{array}{c} \mbox{Cross-boundary Service-adial yaverage} & 21 & 285 & 322 & 308 & 309 & 313 & 310 & 305 & 300 & 285 \\ \mbox{Airport Express-adial yaverage} & 8 & 43 & 49 & 46 & 44 & 43 & 41 & 37 & 35 & 32 \\ \mbox{Airport Express-adial yaverage} & 17 & 448 & 506 & 503 & 500 & 433 & 447 & 422 & 466 & 451 \\ \mbox{Buc-weeklogy weerge} & 121 & 151 & 147 & 146 & 144 & 144 & 137 & 131 & 126 \\ \mbox{Intral-, adial yaverage} & 121 & 151 & 147 & 146 & 144 & 144 & 137 & 131 & 126 \\ \mbox{Intral-, adial yaverage} & 10.5 & 100 & 10 & 11 & 12 & 12 & 11 & 10 \\ \mbox{Domestic ad Coss-boundary services} & 10.5 & 10.6 & 10.8 & 10.8 & 10.9 & 11.0 & 11.0 & 11.0 & 10.9 & 10.9 \\ \mbox{Aport Express} & 22.8 & 22.9 & 20 & 19 & 18 & 17 & 16 & 18 & 19.9 & 11.0 & 11.0 & 11.0 & 11.0 & 11.0 & 11.0 & 10.9 & 1$		3,406	4.658	4.862	4,772	4,608	4,577	4,490	4,297	4,148	3,968
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Average passenger in travelled C <thc< th=""> C <thc< th=""> C C <thc<< td=""><td>Bus – weekday average</td><td></td><td>151</td><td>147</td><td>146</td><td>144</td><td>145</td><td>144</td><td>137</td><td>131</td><td>126</td></thc<<></thc<></thc<>	Bus – weekday average		151	147	146	144	145	144	137	131	126
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Proportion of franchised public transport boardings (%) 45.3 47.4 49.0 ^{&} 49.1 48.4 48.5 48.1 46.9 46.4 45.4 HKS per car-km operated (<i>Hong Kong Transport Operations*</i>) 35.6 51.7 53.4 52.5 53.0 51.3 51.0 48.4 47.6 45.9 Operating costs 33.3 33.0 28.2 28.5 27.7 27.2 26.8 24.9 24.2 23.1 Operating costs 33.3 33.0 28.2 28.5 27.7 27.3 24.1 24.2 23.5 23.4 22.8 IkS per passenger carried (<i>Hong Kong Transport Operations*</i>) 7.60 5.99 4.89 4.93 4.73 4.63 4.47 4.02 3.97 Operating costs 7.60 5.99 4.89 4.93 4.73 4.63 4.47 4.02 3.97 Safety Performance Domestic Service, Cross-boundary Service and Aliport Express 656 1.164 1.056 1.148 1.134 1.246 1.327 1.408											
boardings (%) 45.3 47.4 49.0 ^k 49.1 48.4 48.5 48.1 46.9 46.4 45.4 HKS per car-km operated (hong Kong Transport Operations*) Total revenue 35.6 51.7 53.4 52.5 53.0 51.3 51.0 48.4 47.6 45.9 Operating cots Operating cots 33.3 33.0 28.2 28.5 27.7 27.2 26.8 24.9 24.2 23.1 Operating cots Operating cots 35.6 51.7 53.4 52.5 53.0 51.3 51.0 48.4 47.6 45.9 Operating cots Operating cots 33.3 33.0 28.2 28.5 27.7 27.2 26.8 24.9 24.2 23.1 22.8 14.01 24.2 25.8 28.1 42.2 28.1 48.1 4.02 49.3 4.73 4.10 4.05 4.04 4.02 39.7 Total revenue Operating cots 7.60 5.99 4.89 4.93 4.73 4.10 4.05 4.04 4.02 39.7 Safety Performance Domesits Envice, Cross-boundary Service and Aiphoral do contrac		30	40	44	44	44	44	45	45	45	45
		45.3	47.4	49.0 ^{&}	49.1	48.4	48.5	48.1	46.9	46.4	45.4
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Operating profit 2.3 18.7 25.2 24.0 25.3 24.1 24.2 23.5 23.4 22.8 HKS per passenger carried (from from from port Operations*)*) 8.11 9.40 9.26 9.10 9.06 8.73 8.52 8.31 8.20 7.99 Operating costs 0.51 3.41 4.37 4.17 4.33 4.10 4.05 4.04 4.02 3.97 Safety Performance Domestic Service, Cross-boundary Service and Arryort Express 656 1,164 1,056 1,148 1,134 1,246 1,327 1,408 1,761 1,769 Number of reportable events^N Reportable events per million passengers carried^N 0.57 0.69 0.58 0.66 0.73 0.79 0.88 1.13 1.19 Number of reportable events^N staff accidents^4 51 81 50 46 61 64 57 67 58 44 Light Rail 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02											
HKS perparsenger carried (Hong Kong Transport Operations*)) Number of tail revenue 8.11 9.40 9.26 9.10 9.06 8.73 8.52 8.31 8.20 7.99 Operating costs 7.60 5.99 4.89 4.93 4.73 4.63 4.47 4.27 4.18 4.02 Operating profit 0.51 3.41 4.37 4.17 4.33 4.10 4.05 4.04 4.02 3.97 Safety Performance Domestic Service, Cross-boundary Service and Airport Express 656 1,164 1,056 1,148 1,134 1,246 1,327 1,408 1,761 1,769 Peoptable events per million passengers carried^h 0.57 0.69 0.58 0.65 0.66 0.73 0.79 0.88 1.13 1.19 Number of reportable events per million passengers carried^h 0.57 0.69 0.58 0.65 0.66 0.73 0.79 0.88 1.13 1.19 Number of staff and contractors' staff accidents^A 51 81 50 46 61 64 57 67 58 44 1.01 1.02											
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Total revenue 8.11 9.40 9.26 9.10 9.06 8.73 8.52 8.31 8.20 7.99 Operating costs 0.51 5.99 4.89 4.93 4.73 4.63 4.47 4.27 4.18 4.02 3.97 Safety Performance Domestic Service, Cross-boundary Service and Airport Express 656 1,164 1,056 1,148 1,134 1,246 1,327 1,408 1,761 1,769 Number of reportable events per million passengers carried^A 0.57 0.69 0.58 0.65 0.66 0.73 0.79 0.88 1.13 1.19 Number of reportable events frand contractors' staff accidents^A Light Rail 80 163 87 104 191 157 122 118 151 164 Reportable events of reportable events A staff accidents^A 80 163 87 104 191 157 122 118 151 164 Number of reportable events A staff accidents^A 80 163 87 0.48 0.58 1.07<											
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Operating profit 0.51 3.41 4.37 4.17 4.33 4.10 4.05 4.04 4.02 3.97 Safety Performance Domestic Service, Cross-boundary Service and Airport Express 656 1,164 1,056 1,148 1,134 1,246 1,327 1,408 1,761 1,769 Reportable events per million passengers carried^ 0.57 0.69 0.58 0.65 0.66 0.73 0.79 0.88 1.13 1.19 Number of staff and contractors' staff accidents ^A 51 81 50 46 61 64 57 67 58 44 Ught Rail Number of reportable events per million passengers carried^ 0.72 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02 Number of staff and contractors' staff accidents ^A 10 8 2 5 8 6 4 4 2 7 Employees Hong Kong Corporate management and support departments 1,852 1,899 1,932 1,882 1,882 1,891											
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Airport Express Airport Express Number of reportable events ^A Reportable events per million passengers arried ^A 656 1,164 1,056 1,148 1,134 1,246 1,327 1,408 1,761 1,769 Reportable events per million passengers arried ^A 0.57 0.69 0.58 0.65 0.66 0.73 0.79 0.88 1.13 1.19 Number of staff and contractors' staff accidents ^A 51 81 50 46 61 64 57 67 58 44 Light Rail Number of reportable events per million passengers carried ^A 80 163 87 104 191 157 122 118 151 164 Reportable events per million passengers carried ^A 0.72 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02 Number of staff and contractors' staff accidents ^Δ 10 8 2 5 8 6 4 4 2 7 Employees Hong Kong 1,852 1,899 1,932 1,882 1,837 1,792 1,756 1,676 1,6											
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passengers carried^ 0.57 0.69 0.58 0.65 0.66 0.73 0.79 0.88 1.13 1.19 Number of staff and contractors' staff accidents ^Δ 51 81 50 46 61 64 57 67 58 44 Light Rail Number of reportable events^A 80 163 87 104 191 157 122 118 151 164 Reportable events per million passengers carried^A 0.72 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02 Number of staff and contractors' staff accidents ^A 0 8 2 5 8 6 4 4 2 7 Employees Hong Kong Corporate management and support departments 1,852 1,899 1,932 1,882 1,837 1,792 1,756 1,676 1,600 1,486 Station commercial businesses 224 234 204 191 192 182 170 158 148 1446<		050	1,104	1,050	1,140	1,134	1,240	1,527	1,400	1,701	1,705
Number of staff and contractors' staff accidents ^A Light Rail 51 81 50 46 61 64 57 67 58 44 Light Rail Number of reportable events ^A Reportable events per million passengers carried ^A 80 163 87 104 191 157 122 118 151 164 Reportable events per million passengers carried ^A Number of staff and contractors' staff accidents ^A 0.72 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02 Number of staff and contractors' staff accidents ^A 10 8 2 5 8 6 4 4 2 7 Employees Hong Kong Corporate management and support departments 1,852 1,899 1,932 1,882 1,837 1,792 1,756 1,676 1,600 1,486 Station commercial businesses 224 234 204 191 192 182 170 158 148 144 144 144 144 144 144 144 144 144 144 144 144 144 144 144 144 <t< td=""><td></td><td>0.57</td><td>0.69</td><td>0.58</td><td>0.65</td><td>0.66</td><td>0.73</td><td>0.79</td><td>0.88</td><td>1 1 3</td><td>1 1 9</td></t<>		0.57	0.69	0.58	0.65	0.66	0.73	0.79	0.88	1 1 3	1 1 9
staff accidents ^A 51 81 50 46 61 64 57 67 58 44 Light Rail Number of reportable events /r 80 163 87 104 191 157 122 118 151 164 Reportable events per million passengers carried^/ 0.72 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02 Number of staff and contractors' 10 8 2 5 8 6 4 4 2 7 Employees 10 8 2 5 8 6 4 4 2 7 Employees 100 8 2 5 8 6 4 4 2 7 Employees 109 1,932 1,882 1,837 1,792 1,756 1,676 1,600 1,486 Station commercial businesses 224 234 204 191 192 182 170 158 148 144 Operations 1,426 1,		0.57	0.05	0.50	0.05	0.00	0.75	0.75	0.00	1.15	1.12
Light Rail 80 163 87 104 191 157 122 118 151 164 Reportable events per million passengers carried^ 0.72 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02 Number of staff and contractors' staff accidents ^A 10 8 2 5 8 6 4 4 2 7 Employees Hong Kong Corporate management and support departments 1,852 1,899 1,932 1,882 1,837 1,792 1,756 1,676 1,600 1,486 Station commercial businesses 2 24 234 204 191 192 182 170 158 148 144 Operations 1,426 1,531 1,711 2,144 2,615 2,684 2,764 2,804 2,495 2,109 Property and other businesses 1,548 1,549 1,500 1,440 1,416 1,384 1,350 1,305 1,273 1,282 Mainland of China and international businesses 255 318 331 276		51	81	50	46	61	64	57	67	58	44
Number of reportable events ^A Reportable events per million passengers carried ^A 80 163 87 104 191 157 122 118 151 164 Reportable events per million passengers carried ^A Number of staff and contractors' staff accidents ^A 0.72 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02 Number of staff and contractors' staff accidents ^A 10 8 2 5 8 6 4 4 2 7 Employees Hong Kong Corporate management and support departments 1,852 1,899 1,932 1,882 1,837 1,792 1,756 1,676 1,600 1,486 Station commercial businesses 224 234 204 191 192 182 170 158 148 144 Operations 11,983 12,211 11,948 11,591 11,349 10,891 10,404 10,033 9,460 9,244 Projects 1,426 1,531 1,711 2,144 2,615 2,684 2,764 2,804 2,273 1,282 Mainland of China and international			0.	50		0.	0.	57	0,	50	
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passengers carried^ 0.72 1.05 0.48 0.58 1.07 0.89 0.70 0.69 0.90 1.02 Number of staff and contractors' staff accidents ^Δ 10 8 2 5 8 6 4 4 2 7 Employees Hong Kong Corporate management and support departments 1,852 1,899 1,932 1,882 1,837 1,792 1,756 1,676 1,600 1,486 Station commercial businesses 224 234 204 191 192 182 170 158 148 144 Operations 1,426 1,531 1,711 2,144 2,615 2,684 2,764 2,804 2,495 2,109 Property and other businesses 1,548 1,549 1,500 1,440 1,416 1,384 1,350 1,305 1,221 1,282 Mainland of China and international businesses 255 318 331 276 230 194 180 182 224 179				0,							
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staff accidents ^A 10 8 2 5 8 6 4 4 2 7 Employees Hong Kong Corporate management and support departments 1,852 1,899 1,932 1,882 1,837 1,792 1,756 1,676 1,600 1,486 Station commercial businesses 224 234 204 191 192 182 170 158 148 144 Operations 11,983 12,211 11,948 11,591 11,349 10,891 10,404 10,033 9,460 9,244 Projects 1,426 1,531 1,711 2,144 2,615 2,684 2,764 2,804 2,499 2,109 Property and other businesses 15,548 1,549 1,500 1,440 1,416 1,384 1,350 1,305 1,273 1,228 Mainland of China and international businesses 255 318 331 276 230 194 180 182 224 179											
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Hong Kong Corporate management and support departments 1,852 1,899 1,932 1,882 1,837 1,792 1,756 1,676 1,600 1,486 Station commercial businesses 224 234 204 191 192 182 170 158 148 144 Operations 11,983 12,211 11,948 11,591 11,349 10,891 10,404 10,033 9,460 9,244 Projects 1,426 1,531 1,711 2,144 2,615 2,684 2,764 2,804 2,495 2,109 Property and other businesses 1,548 1,500 1,440 1,416 1,384 1,350 1,305 1,223 1,282 Mainland of China and international businesses 255 318 331 276 230 194 180 182 224 179	Employees										
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Operations 11,983 12,211 11,948 11,591 11,349 10,891 10,404 10,033 9,460 9,244 Projects 1,426 1,531 1,711 2,144 2,615 2,684 2,764 2,804 2,495 2,109 Property and other businesses 15,548 1,549 1,500 1,440 1,416 1,384 1,350 1,305 1,222 1,282 Mainland of China and international businesses 255 318 331 276 230 194 180 182 224 179											
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Mainland of China and international businesses 255 318 331 276 230 194 180 182 224 179											
			2.10					. 50			
		16,921	16,521	14,270	10,781	9,866	8,157	7,530	7,078	6,955	6,851
											21,295

@ High Speed Rail service commenced on 23 September 2018.

Average of 23 September 2018 to 31 December 2018.

Average of 1 to 29 January 2020.

& Market share for 2018 was rebased to reflect the impact on the opening of Hong Kong – Zhuhai – Macao Bridge.

* Does not include the High Speed Rail service.

Reportable events are occurrences affecting railway premises, plant and equipment, or directly affecting persons (with or without injuries), that are reportable to the Secretary for Transport and Housing and Director of Electrical and Mechanical Services, Government of the Hong Kong SAR under the Mass Transit Railway Regulations, ranging from suicides/attempted suicides, trespassing onto tracks, to accidents on escalators, lifts and moving paths.

Δ Any accident connected with the operation of the railway or with the maintenance thereof, which is notifiable to Railway Branch, Electrical & Mechanical Services Department according to Mass Transit Railway Regulations, as a result of which an employee of the Corporation or of a contractor with the Corporation is suffering 'fatal injury', 'serious injury', or unable to fully carry out his / her normal duties for a period exceeding 3 days immediately after the accident.