TEN-YEAR STATISTICS

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Financial	2021				2017				2013	2012
Consolidated Profit and Loss (in HK\$ million)										
Total revenue										
- Hong Kong transport services	42.477	11.006	10.020	10 100	10 201	17.655	16.016	16 222	15166	14522
 Hong Kong transport operations Hong Kong station commercial businesses 	13,177 3,208	11,896 3,269	19,938 6,799	19,490 6,458	18,201 5,975	17,655 5,544	16,916 5,380	16,223 4,963	15,166 4,588	14,523 3,680
- Hong Kong property rental and	3,200	3,207	0,7 77	0,430	3,573	3,344	3,300	4,703	4,500	3,000
management businesses	5,036	5,054	5,137	5,055	4,900	4,741	4,533	4,190	3,778	3,401
 Mainland China and international railway, property rental and management subsidiaries 	25,045	21,428	21,085	20,877	17,194	13,562	12,582	12,627	13,246	12,786
- Other businesses	383	894	1,545	1,990	2,174	2,339	2,290	2,153	1,929	1,349
– Recurrent businesses	46,849	42,541	54,504	53,870	48,444	43,841	41,701	40,156	38,707	35,739
 Mainland China property development 	353	-	-	60	6,996	1,348	-	-	-	-
– Total Total EBITDA	47,202	42,541	54,504	53,930	55,440	45,189	41,701	40,156	38,707	35,739
- Recurrent businesses	8,019	5,194	15,351	18,843	17,677	16,947	16,260	15,478	14,399	12,895
 Hong Kong property development 	11,097	6,491	4,496	2,574	1,097	228	2,891	4,216	1,352	3,238
Mainland China property development Table Ta	129	(13)	(25)	25	2,314	366	(140)	(55)	15.751	16 122
TotalDepreciation and amortisation	19,245 (5,430)	11,672 (5,365)	19,822 (5,237)	(4,985)	21,088 (4,855)	17,541 (4,127)	19,011 (3,849)	19,639 (3,485)	15,751 (3,372)	16,133 (3,208)
Variable annual payment	(260)	(238)	(2,583)	(2,305)	(1,933)	(1,787)	(1,649)	(1,472)	(1,247)	(883)
Total EBIT										
– Recurrent business EBIT										
EBIT Hong Kong transport services										
 Hong Kong transport operations 	(4,262)	(5,408)	(591)	1,985	1,656	2,572	2,493	2,710	2,716	2,881
- Hong Kong station commercial businesses	2,488	2,502	5,122	5,025	4,722	4,362	4,230	3,927	3,668	2,969
Hong Kong property rental and management businesses	4,048	4,185	4,264	4,225	4,082	3,912	3,650	3,427	3,092	2,764
Mainland China and international	1,540	1,103	1,207	1,223	1,002	3,212	3,030	5, 121	3,072	2,, 04
railway, property rental and	622	261	1 000	722	014	400	640	700	704	520
management subsidiaries Other businesses	622 (255)	261 (1,670)	1,089 (2,077)	722 (81)	814 (53)	490 58	640 53	782 129	704 86	520 (7)
Project studies and business	(233)	(1,070)	(2,077)	(01)	(33)	30	33	129	00	(7)
development expenses	(312)	(279)	(276)	(323)	(332)	(361)	(304)	(454)	(486)	(323)
Share of profit of associates and joint ventures	968	605	288	658	494	537	361	121	158	456
Sub-total	3,297	196	7,819	12,211	11,383	11,570	11,123	10,642	9,938	9,260
 Property development business EBIT 	11,226	6,478	4,471	2,599	3,411	592	2,751	4,161	1,352	3,238
- Total	14,523	6,674	12,290	14,810	14,794	12,162	13,874	14,803	11,290	12,498
(Loss)/gain from fair value measurement of investment properties	(1,616)	(9,190)	2,583	4,745	6,314	891	2,100	4,035	4,469	3,757
Profit/(loss) attributable to shareholders of										
the Company arising from: – Recurrent businesses	1,808	(1,126)	4,980	9,020	8,580	8,916	8,565	8,024	7,437	6,914
Property development businesses	9,343	5,507	4,369	2,243	1,935	447	2,329	3,547	1,119	2,704
 Underlying businesses 	11,151	4,381	9,349	11,263	10,515	9,363	10,894	11,571	8,556	9,618
 Fair value measurement of investment properties 	(1.500)	(9.190)	2 502	4745	C 214	001	2 100	4.025	4.460	2 757
– Total	(1,599) 9,552	(4,809)	2,583 11,932	4,745 16,008	6,314 16,829	891 10,254	2,100 12,994	4,035 15,606	4,469 13,025	3,757 13,375
Profit/(loss) for the year	9,679	(4,821)	12,092	16,156	16,885	10,348	13,138	15,797	13,208	13,514
Share Information										
Basic earnings/(loss) per share (in HK\$)	1.55	(0.78)	1.94	2.64	2.83	1.74	2.22	2.69	2.25	2.31
Basic earnings per share arising from underlying businesses (in HK\$)	1.80	0.71	1.52	1.86	1.77	1.59	1.87	1.99	1.48	1.66
Ordinary dividend per share (in HK\$)	1.27	1.23	1.23	1.20	1.12	1.07	1.06	1.05	0.92	0.79
Dividend payout ratio (based on underlying										
business profit) (in %) Ordinary dividend proposed and declared	71	173	81	65	63	67	57	53	62	48
(in HK\$ million)	7,865	7,602	7,574	7,359	6,728	6,317	6,207	6,116	5,335	4,575
Share price at 31 December (in HK\$)	41.85	43.35	46.05	41.20	45.80	37.70	38.40	31.80	29.35	30.50
Market capitalisation at 31 December (in HK\$ million)	259,196	267,943	283,574	252,947	275,156	222,629	224.056	185,284	170,187	176,692
Consolidated Financial Position (in HK\$ million)	239,190	207,343	203,374	232,347	2/3,130	222,029	224,956	103,204	170,167	170,092
Total assets	292,082	290,574	289,214	274,687	263,768	257,340	241,103	227,152	215,823	206,687
Loans, other obligations and bank overdrafts	43,752	50,340	39,456	40,205	42,043	39,939	20,811	20,507	24,511	23,577
Obligations under service concession	10,231	10,295	10,350	10,409	10,470	10,507	10,564	10,614	10,658	10,690
Total equity attributable to shareholders of the Company	179,714	176,788	186,606	180,447	166,304	149,461	170,055	163,325	152,557	142,904
' '	173,714	170,700	100,000	100,447	100,504	142,401	170,033	103,323	132,337	142,704
Financial Ratios EBITDA margin [♦] (in %)	17.3	12.2	28.1	35.0	36.1	38.3	38.7	38.4	37.2	36.1
EBITDA margin [♦]	17.3	1 4.4	20.1	33.0	50.1	50.5	50.7	30.7	37.2	50.1
(excluding Mainland China and	22.7	22.1	42.0	F4.5	F2 F	F40	F2 2	F2 1	F2 4	F3 (
international subsidiaries) (in %) EBIT margin ^φ (in %)	32.7 5.2	22.1 (1.0)	42.0 13.8	54.5 21.5	53.5 23.8	54.0 25.2	53.3 25.5	53.1 26.1	53.4 25.3	53.6 24.6
EBIT margin ^φ	3.2	(1.0)	13.0	۷۱.۶	23.0	۷۵.۷	۷.5	20.1	۷.3	24.0
(excluding Mainland China and										
international subsidiaries) (in %) Net debt-to-equity ratio (in %)	7.8 18.1	(3.2) 22.5	19.3 15.4	32.8 18.1	32.2 20.6	34.8 20.2	34.8 11.3	35.4 7.6	35.6 11.8	36.1 11.0
Return on average equity attributable to	10.1	22.3	13.4	10.1	20.0	20.2	11.3	7.0	11.0	11.0
shareholders of the Company arising from										_ :
underlying businesses (in %) Interest cover (times) **	6.3 14.4	2.4 8.2	5.1 14.4	6.5 13.6	6.7 15.0	5.9 12.6	6.5 14.4	7.3 15.2	5.8 11.5	7.0 13.0
	17.7	0.2	17.7	13.0	13.0	12.0	1-7-7	1 J.2	11.5	13.0

 $[\]label{eq:continuous} \delta \quad \textit{Excluding Hong Kong property development profit from share of surplus and interest in unsold properties.}$

 $\label{lem:comparative} \textit{Certain comparative figures have been reclassified to conform to current year's presentation.}$

φ Excluding Hong Kong property development profit from share of surplus and interest in unsold properties, and share of profit of associates and joint ventures.
 ** Excluding fair value measurement of investment properties

	2021	2020	2010	2010	2017	2016	2015	2014	2012	20.
Land Kara Tarana at Orangian	2021	2020	2019	2018	2017	2016	2015	2014	2013	201
Hong Kong Transport Operations Revenue car-km operated (thousand)										
Domestic and Cross-boundary services	268,050	268,492	301,552	308,742	301,541	287,828	284,487	273,771	269,141	260,89
Airport Express	10,165	12,631	22,971	23,190	23,202	23,276	23,242	23,232	23,216	23,13
ight Rail	10,245	10,385	10,592	11,139	11,145	11,152	11,034	10,728	10,554	10,45
otal number of passengers (thousand)										
Domestic Service	1,421,737	1,145,035	1,568,196		1,637,898	1,586,522	1,577,457	1,547,757	1,474,659	
Cross-boundary Service	486	7,647	104,183	117,448	112,549	113,274	114,241	113,049	111,362	109,70
High Speed Rail	2.150	1,033	16,923	5,302 [@]	16 621	16 122	15 725	14001	12.665	12.66
Airport Express .ight Rail	2,150 141,581	3,070 111,865	15,764 155,885	17,710 179,411	16,621 178,502	16,133 178,709	15,725 176,149	14,881 174,199	13,665 171,652	12,69 167,2
Bus	50,380	42,077	51,484	51,025	50,744	50,413	50,537	50,404	47,738	45,96
ntercity	-	103	1,880	3,630	3,698	3,739	4,080	4,348	4,324	4,0
Average number of passengers (thousand)			.,	-,	-,	-,	.,	-,	-/	.,
Domestic Service – weekday average	4,189	3,406	4,658	4,862	4,772	4,608	4,577	4,490	4,297	4,1
Cross-boundary Service – daily average	1	21	285	322	308	309	313	310	305	3
ligh Speed Rail – daily average	-	36#		53#	-	-	-	-	-	
sirport Express – daily average	6	8	43	49	46	44	43	41	37	
ight Rail – weekday average	403	317	448	506	503	500	493	487	482	4
Bus – weekday average	145	121 4#	151	147	146	144	145	144	137	1.
ntercity – daily average	-	4***	5	10	10	10	11	12	12	
werage passenger km travelled Domestic and Cross-boundary services	10.5	10.5	10.6	10.8	10.8	10.9	11.0	11.0	11.0	10
irport Express	23.7	25.8	28.2	28.3	28.5	28.4	28.4	28.6	29.0	29
ight Rail	2.7	2.8	2.7	2.7	2.7	2.7	2.7	2.7	2.8	
us	4.5	4.1	4.5	4.5	4.5	4.5	4.5	4.5	4.5	
Average car occupancy (number of passengers)										
Domestic and Cross-boundary services	56	45	59	62	63	64	65	67	65	
Airport Express	5	6	19	22	20	20	19	18	17	
ight Rail	37	30	40	44	44	44	44	45	45	
roportion of franchised public transport				_						
boardings (%)	47.3	45.3	47.4	49.0 ^{&}	49.1	48.4	48.5	48.1	46.9	40
HK\$ per car-km operated										
(Hong Kong Transport Operations*)										
otal revenue	40.0	35.6	51.7	53.4	52.5	53.0	51.3	51.0	48.4	47
Operating costs	34.4	33.3	33.0	28.2	28.5	27.7	27.2	26.8	24.9	24
Operating profit	5.6	2.3	18.7	25.2	24.0	25.3	24.1	24.2	23.5	23
HK\$ per passenger carried										
(Hong Kong Transport Operations*)										
otal revenue	7.31	8.11	9.40	9.26	9.10	9.06	8.73	8.52	8.31	8.
Operating costs	6.28	7.60	5.99	4.89	4.93	4.73	4.63	4.47	4.27	4.
Operating profit	1.03	0.51	3.41	4.37	4.17	4.33	4.10	4.05	4.04	4.
afety Performance										
Domestic Service, Cross-boundary Service and										
Airport Express										
lumber of reportable events^	759	656	1,164	1,056	1,148	1,134	1,246	1,327	1,408	1,7
Reportable events per million										_
passengers carried^	0.53	0.57	0.69	0.58	0.65	0.66	0.73	0.79	0.88	1.
lumber of staff and contractors'		F.1	01	50	10	<i>c</i> 1			67	
staff accidents∆	56	51	81	50	46	61	64	57	67	
ight Rail lumber of reportable events^	62	80	163	87	104	191	157	122	118	1
Reportable events per million	02	00	103	07	104	191	137	122	110	'
passengers carried [^]	0.44	0.72	1.05	0.48	0.58	1.07	0.89	0.70	0.69	0.
Number of staff and contractors'	0.77	0.72	1.05	0.40	0.50	1.07	0.09	0.70	0.09	0.
staff accidents∆	5	10	8	2	5	8	6	4	4	
mployees										
ong Kong orporate management and										
orporate management and support departments	1,923	1,852	1,899	1,932	1,882	1,837	1,792	1,756	1,676	1,6
tation commercial businesses	1,923	224	234	204	1,882	1,837	1,792	1,756	1,676	1,0
operations	11,688	11,983	12,211	11,948	11,591	11,349	10,891	10,404	10,033	9,4
rojects	1,335	1,426	1,531	1,711	2,144	2,615	2,684	2,764	2,804	2,4
	1,528	1,548	1,531	1,500	1,440	1,416	1,384	1,350	1,305	1,2
roperty and other businesses		255	318	331	276	230	194	180	182	2
	201				_, 0	_50				_
Nainland China and international businesses	201	233	3.0							
Property and other businesses Aainland China and international businesses Dutside of Hong Kong Imployees outside of Hong Kong	201 15,105	16,921	16,521	14,270	10,781	9,866	8,157	7,530	7,078	6,9

 $^{@ \}quad \textit{High Speed Rail service commenced on 23 September 2018}.$

[#] Average of 23 September 2018 to 31 December 2018.

^{##} Average of 1 to 29 January 2020.

[&]amp; Market share for 2018 was rebased to reflect the impact on the opening of Hong Kong – Zhuhai – Macao Bridge.

^{*} Does not include the High Speed Rail service.

A Reportable events are occurrences affecting railway premises, plant and equipment, or directly affecting persons (with or without injuries), that are reportable to the Secretary for Transport and Housing and the Director of the Electrical and Mechanical Services Department, Government of the Hong Kong SAR under the Mass Transit Railway Regulations, ranging from suicides/attempted suicides, trespassing onto tracks, to accidents on escalators, lifts and moving paths.

Δ Any accident connected with the operation of the railway or with the maintenance thereof, which is notifiable to Railway Branch, Electrical & Mechanical Services

Department according to Mass Transit Railway Regulations, as a result of which an employee of the Corporation or of a contractor with the Corporation is suffering 'fatal injury', 'serious injury', or unable to fully carry out his/her normal duties for a period exceeding 3 days immediately after the accident.